



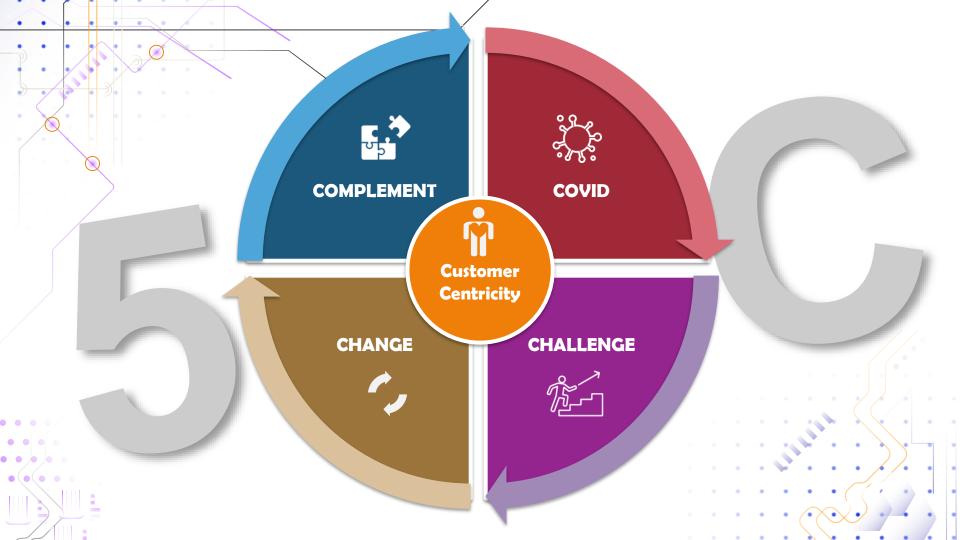
National Report: Taiwan

COVID CHALLENGE & CHANGE

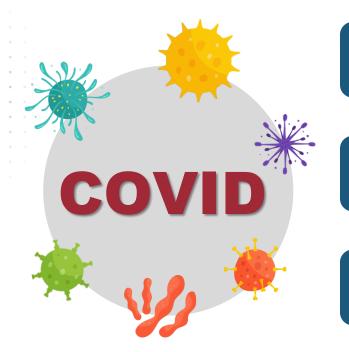


Chief Executive Officer Han-Wei Chou











Courts and prosecutors' offices conducted remote proceedings.



Correctional facilities provided video visits and suspended <u>legal education</u> and legal consultation services.



LAF implemented remote services, staff shifts, and crowd control.



COVID Level 3 Alert - Legal Aid Grant Application and Examination

Restricting the scope of application

Principle

Time-sensitive cases or cases with urgency or necessity

Exception

The acceptance of applications was dependent on the severity of local epidemics, whether the applicants had digital skills, and whether remote examination was available.

Developing remote services and remote examination

19 Branch Offices on Taiwan's Main Island

- 17 developed various degrees of remote service models.
- The model in which "examining committee members processed the applications at the branch while applicants were connected remotely without physical presence" was adopted by most branch offices.

(For more details, please refer to 2023 IFLA National Report: Taiwan)

The number of applications dropped by 56% in summer 2021

The number of granted legal aid cases in the whole year of 2021 dropped by 15%



COVID Level 3 Alert - Legal Advice



- ✓ Complete suspension of face-to-face legal advice
- ✓ Telephone legal consultation available for all type of cases (previously only limited to cases related to employment, family and debt clearance)
 - Calls to LAF Call Center increased by 1.6 times

✓ Expanding the scope of video legal consultation

- Foreign nationals: By making an appointment in advance through Google form and uploading relevant information, a 40-minute video legal consultation would be provided through Google meet on the scheduled day. (Initially only available for English speakers)
- Interpreters: Depending on the language required, an interpreter would be hired to help overcome language barriers.
- General public: Following this model, general public has been able to access video legal consultation via their own devices since May 2023.



Online Educational Training and Resources for Legal Aid Lawyers



During Level 3 Alert

- Complete suspension of in-person legal education, public outreach, and training activities.
- Wide adoption of video conferencing.





After Level 3 Alert

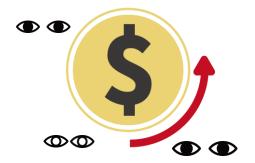
- Online training and video conferencing still available.
- Developing various online educational resources for lawyers and examining committee members.
- Improving existing video content and obtaining licenses from instructors.
- New educational training sessions are conducted both physically and online (if possible). The courses are recorded and made into videos and licensed by instructors.

CHALLENGE & CHANGE

2018 Heavy workload and stressed staff and brain drain crisis Need to constantly improvement of service quality 2023 Improving tension with legal professionals Urgent need to meet the requirements of **International Human Rights Conventions** Adjusted the salary and leave and resolutions of the National Judicial schemes. A decrease in **Reform Conference 2017** employee turnover rate from Prioritizing the needs requiring legal aid 15-20% to 5%-8% per year. for better resource allocation Adjusted lawyers' remuneration scheme and the rules of case assignment.

Over the past five years

Increase in budget



Internal and external monitoring and regulation have become stronger

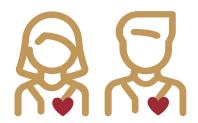
Rising number of cases



Reviewed the resource allocation of funded programs

Adjust the eligibility and requirements of government commissioned projects

Increase in the number of lawyers and growing number of young lawyers



Strengthened the quality assurance mechanism of lawyers

Adjust lawyers' remuneration in accordance with new regulations and based on empirical data

Over the past five years

The *Foundations Act* went into force on Feb 1, 2019. The Act requires:

- Enhancement of existing supervision
- Increase in operational efficacy
- Improvements to internal management and auditing systems

Legal aid expenditures & the approval rate of legal aid cases, 2013-2022





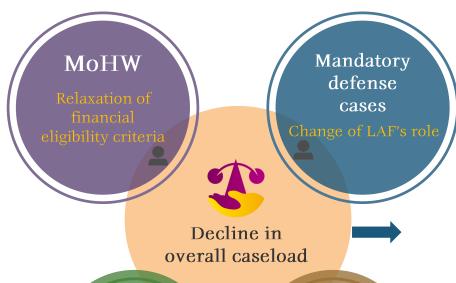
- Enhance LAF's overall operational efficacy
- Ensure a more appropriate, compliant, and effective usage of funding
- Establish more standardized and consistent service-delivery and operating processes
- Improve legal compliance and raise risk awareness

- Increase in the cost of internal communication
- More time-consuming administrative processes
- Stricter eligibility criteria and regulations
- Decrease in the approval rate of legal aid cases



Review Resource Allocation of Funded Programs

- 1.5 times higher than LAF's criteria
- People with disabilities that are receiving government subsidies are exempt from the assessment of financial eligibility criteria.



 Non-financially eligible cases are transferred to public defenders or court-assigned counsels.

- Cases that are "not without legitimate reasons".
- Case that do not meet the criteria of LAF and other programs.

CIP

Restriction on case merits MoL

Restriction on financial eligibility

Personal financial eligibility criteria



Number of applications and legal aid cases over the past 10 years



It's important to note and reflect that...

The eligibility criteria set by LAF and other commissioning agencies are different yet closely related. As more legal aid programs being rolled out and under review, the application for legal aid services has become more complex and uncertain, resulting in an increase in administrative workload.





It's important to inform applicants' of their rights and respect their decisions. While we have made various information sheets, it is essential for our front-line staff to thoroughly understand the differences between programs to offer clear guidance to applicants.

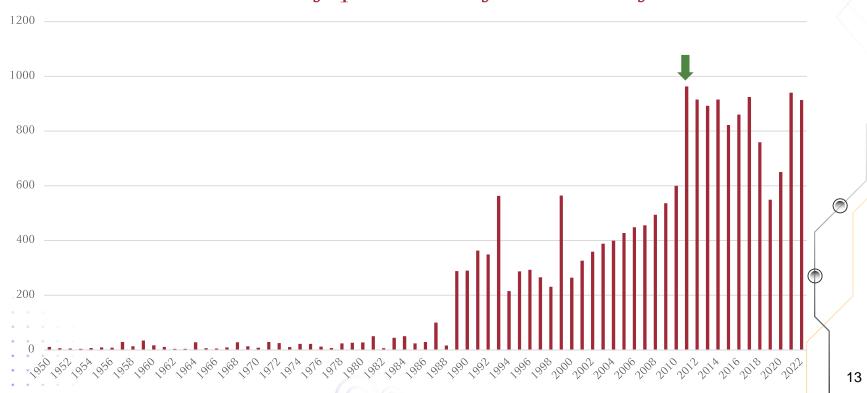


There needs to be better staff training and administrative processes to ensure the quality of the review process.

Strengthening the quality assurance mechanism of lawyers

For more details about LAF's quality assurance mechanism, please refer to the <u>report</u> of topic 2 of 2018 IFLA.

Number of newly qualified lawyers over the years



Strengthening the quality assurance mechanism of lawyers



Ex-post control

Proactive recruitment and training of lawyers to increase their professional knowledge and sensitivity

For certain niche case types and communities with unique needs

The specialist panels program in family law, labor law, and debt clearance

Starting from January 1 2022, the program has undergone a trial period of six years spanning two terms.

Strengthening ex-post quality review mechanism

In addition to existing measures, an online reporting system for legal aid lawyers has been built by stages to allow lawyers to report case closure and submit documents for review by branch offices.

Adjusting case-assignment and remuneration schemes to reflect actual costs



Increased remuneration in accordance with new regulations and based on empirical data

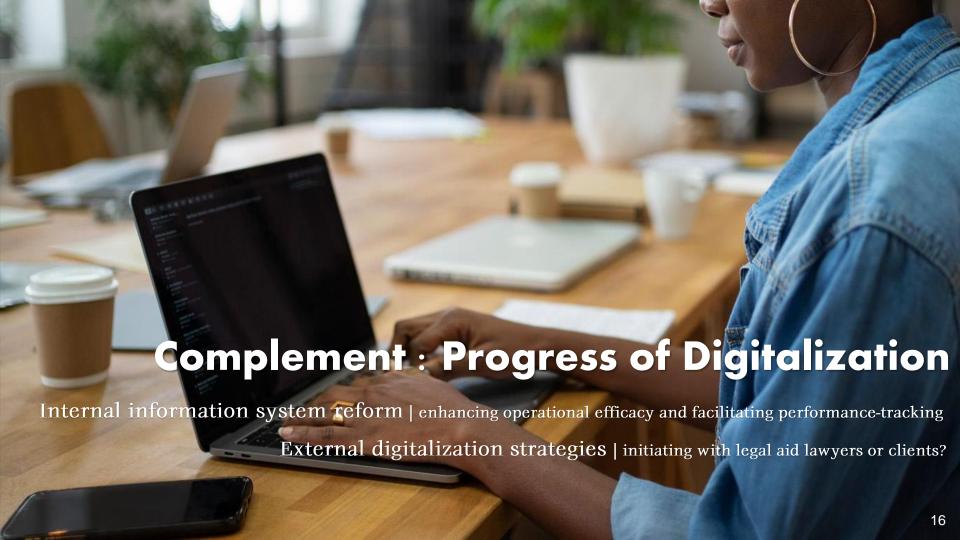
- ✓ In cases subject to citizen judges proceedings, the remuneration radix is 1.5 times that of other cases (starting from 2023).

 Additional remuneration may be granted based on the extra procedures or task requirements.
- ✓ Identified complicated and time-consuming cases based on empirical data and increased the maximum amount of remuneration.
- ✓ When providing aid in tasks beyond the scope of the originally approved remuneration, legal aid lawyers may apply for additional compensation ranging from NT\$1,000 to NT\$5,000.



Increased the types of cases to which multiple lawyers may be appointed

For cases involving death penalty disputes, constitutional litigation, the Grand Chamber, and citizen judges proceedings, three lawyers can be appointed to jointly handle the case.



Legal Aid Ecosystem in Taiwan

Lawyers care about...

- Gaining experience and a sense of achievement
- Time and energy spent on a case



LAF cares about...

- Identifying lawyers' professional capability and grouping by specialization
- Quality of legal service



Funders cares about...

- Cost
- Outcomes



LAF cares about...

- Impact on the organization's core values
- Differences between legal aid programs/resource integration



LAF and staff

Legal aid clients cares about...

- Accessibility of service
- High-quality service



Legal Aid LAF cares about... Clients

- Identifying clients' legal needs
- Allocation of resources
- Lawyer matching

Legal aid lawyers



LAF's progress of digitalization strategies

✓ Online Number Retrieval System (version 1)

> Video Legal Consultation



2019



Business Management System

- ✓ Online Operating System for Legal Aid Lawyers
- ✓ Database Analyzing System

✓ Human Resources
Management System
(version 2)

✓ E-document System (version 2)

Administrative Management System



2020

Continue to optimize the Online Operating System for Legal Aid Lawyers

✓ Online Number Retrieval System (version 2)

> Video Legal Consultation

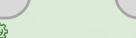


2021



2022

✓ Sub-systems for the four types of legal aid contributions



- ✓ Integrate the Lawyers'Online Operating System and Payment Information System to allow single account sign-on
- ✓ Conduct survey and planning for the third generation of the Business Management System





Considerations for system development

Popularity of information technology

Cost-effectiveness enabled by technology

Distinctiveness of legal aid service users

Concerns over digital gap/exclusion

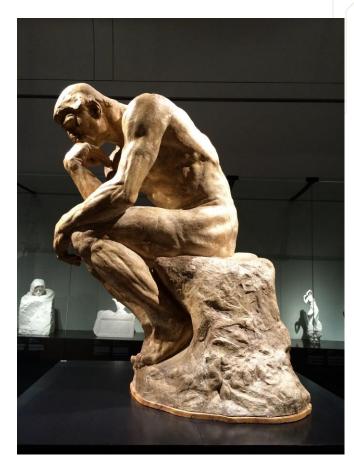


Decision-making Mindset

Lawyers are more skilled at using digital tools.

The collaboration with lawyers is a long-term and ongoing partnership.

The quality of legal aid services depends on keeping track of lawyers timely.



System Architecture of the Online Platforms for lawyers



Log into the Legal Aid Lawyers' Online Operating System





Internal ERP System
Real-time information
exchange

Multi-functional Legal Advice Center

Upgrade of the LAF Call Center

• The LAF Call Center plays a key role in case triaging (especially in three main case types: debt clearance, labor affairs and family law).

Ensure legal support is provided timely to disadvantaged groups and their supporters (e.g. indigenous peoples, people with disabilities, social workers).

Services provided through diverse channel: phone & videoconferencing



Challenges of Technology Adoption for Service Providers



Development of ICT Infrastructure

Redesign of Service Processes

Regulatory Framework and Settings

Further explanation will be provided during Panel Discussion 4.



Strategic Litigations and Class Actions



For more details, please refer to page 48~55 of the 2023 IFLA Host Country Report: Taiwan

Efforts in Implementing International Human Rights Conventions

- Although Taiwan is not a UN member state, from 2009 to 2014, the Legislative Yuan had passed five Implementation Acts of the core human rights conventions (ICCPR, ICESCR, CEDAW, CRC, and CRPD). Through domestic legislation, these international conventions and their related interpretations now have legal effects in Taiwan.
- Taiwan has also established a domestic reporting and review mechanism based on the UN system, allowing the government, private sectors, and international review committee members to conduct regular communication and review.
- Any suggestions or recommendations about "legal aid", "access
 to justice" or "protection of the right to counsel" mentioned in
 the review reports will be followed and implemented by LAF as
 much as possible.



The Role of Legal Aid

People





International Human Rights Conventions

- Through advocacy, law amendment, and legal action
- Utilize resources from the government and other organizations

RIGHT